



**FINCENT**  
Finnish Defence Forces International Centre



**EUROPEAN SECURITY AND DEFENCE COLLEGE  
FINNISH DEFENCE FORCES INTERNATIONAL CENTRE (FINCENT)**

**Invitation to the  
EU Integrated Crisis Management Course**  
*(Activity Number 24-25/37/1)*

taking place in Helsinki, Finland from 23 to 27 September 2024

The EU Integrated Crisis Management Course builds on the development of the EU Integrated Approach to External Conflicts and Crises as a means of implementing the EU Global Strategy for the European Union's Foreign and Security Policy. It contributes to building resilience and sustainable peace by further strengthening the way the EU brings together its institutions, expertise, and wide-ranging instruments for prevention, peacebuilding, crisis response and stabilisation in fragile and conflict-affected areas.

The Integrated Approach links up different EU instruments and actors in a coordinated way, including diplomatic engagement, Common Security and Defence Policy (CSDP) missions and operations, justice and home affairs, development cooperation and humanitarian assistance. Consequently, the course is aimed at all civilian/military/police personnel who are already working or will be involved in crisis management activities or in support given by a CSDP mission and operation or an EU Delegation.

The course is organised jointly by the Finnish Defence Forces International Centre and the Crisis Management Centre Finland, as the Finnish centre of expertise in comprehensive crisis management, in the framework of the academic programme of the European Security and Defence College (ESDC).

The aim of the course is to enhance knowledge and understanding of crisis management in the context and culture of the EU Integrated Approach. This culture is to be based on a common understanding of the CSDP. In this respect, it is important for training to include learning on the roles and tasks of various EU external levers of power within the multi-dimensional, multi-phased, multi-lateral and multi-level context and to explore possible synergies. The course enhances crisis management planning skills from the political-military perspective as part of the EU Integrated Approach. It increases information sharing, collaboration and cooperation among the different actors, such as military and civilian actors within crisis management, and humanitarian and development aid actors in the wider context of Common Foreign and Security Policy/Common Security and Defence Policy.

In this course, which is focused on practical aspects, concrete case studies and a scenario-based exercise, participants will learn how to:

- create an accurate picture of the institutional set-up of the EU in crisis management and the relevant operating procedures;
- demonstrate the concept of an EU integrated approach and how to implement it on the ground;
- pursue shared analysis and integrated action more effectively through cooperative problem-solving and teamwork.

At the end of the course, participants will have a holistic understanding of the key principles guiding the EU integrated approach to crisis management and will be able to apply them in their respective areas of competence. The course stresses the importance of cooperation and networking with the various actors in the institutions and in the field.

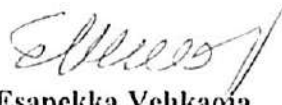
Please find attached the administrative instructions and a draft programme.

The ESDC is committed to an inclusive, gender-sensitive and anti-discriminatory environment. Only in an inclusive environment can all people, and therefore the ESDC and its partners, reach their true potential. We therefore particularly encourage applicants who are likely to be under-represented to apply.

We look forward to welcoming you to the Finnish Defence Forces International Centre!



**Fergal O'Regan**  
Acting Head of the European  
Security and Defence  
College



**Esapekka Vehkaoja**  
Commandant  
FINCENT



**Jari Mustonen**  
Acting Director  
Crisis Management Centre  
Finland

Annexes:

- A. Administrative instructions
- B. Draft programme

## EU Integrated Crisis Management Course

*(Activity Number 24-25/37/1)*

23 to 27 September 2024

### Administrative instructions

#### PARTICIPATION

##### Target group and student criteria

1. Participants should preferably be civilian and military personnel, including members of the civil administration and police currently working or aspiring to work in areas related to crisis management in the context of CFSP/CSDP, including in the EEAS, CSDP missions and operations, EU Delegations and the European Commission, or working for other organisations in a crisis or fragile area. Priority is given to personnel from EU Member States.
2. The ESDC strives for a gender-sensitive and inclusive environment in all its courses, activities and day-to-day work. Only in an inclusive environment can all people, and therefore the ESDC and its partners, reach their true potential. We do not discriminate on the basis of race, colour, religion, gender, gender expression, age, national origin, disability, marital status, or sexual orientation in any of our activities or operations. The ESDC and the training institutions do not tolerate any conduct that violates these values.
3. Since English will be the working language of the course, participants must have a good command of English to be able to engage in discussions and fully benefit from the training. No additional language training or translation is provided.
4. The course will be preceded by a mandatory e-learning module (set to start on 1 July 2024, on the ESDC e-learning platform ILIAS), which needs to be completed no later than 22 September 2024. The residential course will be conducted from 23-27 September 2024 and is hosted by the Finnish Defence Forces International Centre (FINCENT). Course participants should arrive to FINCENT already on 22 September 2024. The intensive format of the programme does not allow for any additional commitments during the course.

##### Security clearance

5. UNCLASSIFIED.

#### ADMINISTRATION

##### Selection of participants

6. The organisers intend to select a highly diverse group of participants in terms of professional and organisational background, age and nationality, and with regard to gender balance. However, as only a limited number of participants can be accepted (27 in total), priority will be given to applicants who best fulfil the conditions outlined above to ensure training at the highest level.
7. The EU Member States, EU institutions and agencies and the CSDP Missions and Operations are kindly invited to nominate max. 2 (two) participants. However, more seats could be allocated, based on the total number of applications.



### Application procedure

8. Applications are to be filed via the ESDC secure internet system ENLIST, by designated nominators, under <https://esdc.europa.eu/enlist/login> no later than **14 June 2024**. A list with relevant ENLIST nominators can be retrieved from the ESDC website at <https://esdc.europa.eu/nominators/>.
9. Accepted candidates will receive a message of confirmation by **28 June 2024**. Registration will not be final until confirmed by the ESDC Secretariat and the Course Director and upon completion of the requested personal data in ENLIST by the confirmed participants.

### Costs

10. The tuition is free of charge, there will be no course fees.

### Accommodation

11. Accommodation will be provided in Santahamina, Helsinki at the FINCENT Students' Hotel. Accommodation during the course is free of charge for the students.

### General

12. General information and detailed instructions concerning travel arrangements, accommodation, clothing, programme etc. will be included in the course confirmation letter that will be sent to the accepted students by FINCENT in due time before the course starts.

### CONTACT

- a. For registration of participants and generic administrative matters, please contact the ESDC: [Jessica.GUSSARVIUS@eeas.europa.eu](mailto:Jessica.GUSSARVIUS@eeas.europa.eu)
- b. For course contents and administrative matters in Finland, please contact FINCENT: [studentadmin@fincen.fi](mailto:studentadmin@fincen.fi)

More information about FINCENT can be found at: [www.fincen.fi](http://www.fincen.fi)

## EU Integrated Crisis Management Course

(Activity Number 24-25/37/1)  
23 to 27 September 2024

### Draft Programme

EUICM course 22.-27.9.2024 FINCENT, Helsinki (DRAFT)  
ALL TIMES ARE LOCAL TIME (HELSINKI)

Sun 22 Sep	Mon 23 Sep	Tue 24 Sep	Wed 25 Sep	Thu 26 Sep	Fri 27 Sep
<p>07.00-08.00 Breakfast (Optional)</p> <p>08.30- 09.00 Opening of the Day ESDC introduction</p> <p>09.00-14.30 <i>The theme of the day: Strategic Framework in Integrated Crisis Management</i></p> <p><u>Some topics of the day:</u> -Strategic Environment in CFSP -Shared Situational Analyses and Awareness - Introduction of the Syndicate Work</p> <p>12.15-13.30 Lunch (Optional)</p> <p>15.00-17.15 Syndicate Work</p> <p>18.00 – 19.30 Welcome and administrative issues Course Director</p> <p>Course and participants introduction Senior Instructor</p> <p>19.30-21.00 Welcoming reception at FINCENT</p>	<p>07.00-08.00 Breakfast (Optional)</p> <p>08.30-09.00 Opening of the Day Syndicate work debriefing</p> <p>09.00-14.30 The theme of the day: Crosscutting CSDP issues linkage to missions and operations</p> <p><u>Some topics of the day:</u> -RoL- SSR -Human security -Human rights -Gender mainstreaming -IOs and NGOs -Hybrid Threats and Crises Management</p> <p>12.15-13.30 Lunch (Optional)</p> <p>15.00– 16.30 Syndicate Work</p> <p>17.30-18.30 Visit to Hybrid CoE</p> <p>18.30-21.30 Informal Sightseeing Helsinki</p>	<p>07.00-08.00 Breakfast (Optional)</p> <p>08.30-09.00 Opening of the Day Syndicate work debriefings</p> <p>09.00-14.30 The theme of the day: CSDP in conjunction with European Neighbourhood Policy and Enlargement Negotiations</p> <p><u>Some topics of the day:</u> -The role of EU-delegation - EU actions in Ukraine - EU actions in Moldova</p> <p>12.15-13.30 Lunch (Optional)</p> <p>15.00 – 17.15 Syndicate work</p> <p>17.30-18.00 Dinner (optional)</p>	<p>07.00-08.00 Breakfast (Optional)</p> <p>08.30-09.00 Opening of the Day Syndicate work debriefings</p> <p>09.00-12.00 The theme of the day: Stability of missions and operations</p> <p><u>Some topics of the day:</u> -Missions and Operations update -Strategic Review</p> <p>12.15-13.30 Lunch (Optional)</p> <p>13.30 – 16.00 Table top exercise</p> <p>17.15-21.30 Course Dinner in the centre of Helsinki</p>	<p>07.00-08.00 Breakfast (Optional)</p> <p>10.00-11.00 Key Note Presentation</p> <p>11.00 – 12.00 Closing ceremonies of EUICM2024</p> <p>From 12.30 Transportations to the airport/harbour etc.</p>	