



27 March – 7 April 2023

Hellenic National Defence General Staff / E' Branch/HJIS
«ZORBAS» Military Camp 2-4 Megalou Alexandrou Street, Zografou
15773 Athens
Greece

Course on Intelligence Analysis Course (IAC)

hosted by



| DAY | Training Periods | | TRAINING OBJECTIVES |
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| | FROM | UNTIL | |
| 27 Mar | 08:30 | 09:15 | General Brief: Location – Security – Health Care |
| | 09:25 | 10:10 | Training Objectives – Introduction to Thinking: What is Thinking, why and how we Think |
| | 10:20 | 11:05 | Introduction to Thinking: What is Thinking, why and how we Think |
| | 11:15 | 12:00 | Our Mental Mechanism (Mind Sets) |
| | 12:00 | 12:30 | Coffee Break |
| | 12:30 | 13:15 | Our Mental Mechanism (Mind Sets) |
| | 13:25 | 14:10 | Cognitive Biases |
| | 14:20 | 15:00 | Cognitive Biases |
| 28 Mar | 08:30 | 09:15 | Critical & Analytical Thinking |
| | 09:25 | 10:10 | Critical & Analytical Thinking |
| | 10:20 | 11:05 | Creative Thinking |
| | 11:15 | 12:00 | Aristotle’s Rhetoric (Argumentation-Reasoning) |
| | 12:00 | 12:30 | Coffee Break |
| | 12:30 | 13:15 | Define the Problem – Decomposition (Getting Started List, Customer Checklist, Issue Redefinition) |
| | 13:25 | 14:10 | Define the Problem – Decomposition (Getting Started List, Customer Checklist, Issue Redefinition) |
| | 14:20 | 15:00 | Define the Problem – Decomposition (Chronologies, Timelines) |
| 29 Mar | 08:30 | 09:15 | Idea Generation- Visualization (Brainstorming, Starbursting, Mind Maps) |
| | 09:25 | 10:10 | Diagnostic Techniques (Hypothesis Generation) |
| | 10:20 | 11:05 | Diagnostic Techniques (Hypothesis Generation) |
| | 11:15 | 12:00 | Diagnostic Techniques (Hypothesis Generation) |
| | 12:00 | 12:30 | Coffee Break |
| | 12:30 | 13:15 | Diagnostic Techniques (Hypothesis Evaluation) |
| | 13:25 | 14:10 | Diagnostic Techniques (Hypothesis Evaluation) |
| | 14:20 | 15:00 | Diagnostic Techniques (Hypothesis Evaluation) |
| 30 Mar | 08:30 | 09:15 | Foresight Techniques (Scenarios, Indicators) |
| | 09:25 | 10:10 | Foresight Techniques (Scenarios, Indicators) |
| | 10:20 | 11:05 | Challenge Analysis (What If? Analysis) |
| | 11:15 | 12:00 | Challenge Analysis (High Impact/Low Probability) |
| | 12:00 | 12:30 | Coffee Break |
| | 12:30 | 13:15 | Decision Support (SWOT Analysis) |
| | 13:25 | 14:10 | Decision Support (SWOT Analysis) |

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| 30 Mar | 14:20 | 15:00 | Delivering Results (Creating a formal Analysis Report) |
| 31 Mar | 08:30 | 09:15 | Practice on Teams |
| | 09:25 | 10:10 | Practice on Teams |
| | 10:20 | 11:05 | Practice on Teams |
| | 11:15 | 12:00 | Practice on Teams |
| | 12:00 | 12:30 | Coffee Break |
| | 12:30 | 13:15 | Practice on Teams |
| | 13:25 | 14:10 | Practice on Teams |
| | 14:20 | 15:00 | Practice on Teams |
| 3 Apr | 08:30 | 09:15 | Practice on Teams |
| | 09:25 | 10:10 | Practice on Teams |
| | 10:20 | 11:05 | Practice on Teams |
| | 11:15 | 12:00 | Practice on Teams |
| | 12:00 | 12:30 | Coffee Break |
| | 12:30 | 13:15 | Practice on Teams |
| | 13:25 | 14:10 | Practice on Teams (Presentations) |
| | 14:20 | 15:00 | Practice on Teams (Presentations) |
| 4 Apr | 08:30 | 09:15 | Work Teams in production of an Analysis Product on a real case scenario |
| | 09:25 | 10:10 | Work Teams in production of an Analysis Product on a real case scenario |
| | 10:20 | 11:05 | Work Teams in production of an Analysis Product on a real case scenario |
| | 11:15 | 12:00 | Work Teams in production of an Analysis Product on a real case scenario |
| | 12:00 | 12:30 | Coffee Break |
| | 12:30 | 13:15 | Work Teams in production of an Analysis Product on a real case scenario |
| | 13:25 | 14:10 | Work Teams in production of an Analysis Product on a real case scenario |
| | 14:20 | 15:00 | Work Teams in production of an Analysis Product on a real case scenario |
| 5 Apr | 08:30 | 09:15 | Work Teams in production of an Analysis Product on a real case scenario |
| | 09:25 | 10:10 | Work Teams in production of an Analysis Product on a real case scenario |
| | 10:20 | 11:05 | Work Teams in production of an Analysis Product on a real case scenario |
| | 11:15 | 12:00 | Work Teams in production of an Analysis Product on a real case scenario |
| | 12:00 | 12:30 | Coffee Break |
| | 12:30 | 13:15 | Work Teams in production of an Analysis Product on a real case scenario |
| | 13:25 | 14:10 | Work Teams in production of an Analysis Product in a real case scenario |
| 5 Apr | 14:20 | 15:00 | Work Teams in production of an Analysis Product in a real case scenario |

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| 6 Apr | 08:30 | 09:15 | Work Teams in production of an Analysis Product in a real case scenario |
| | 09:25 | 10:10 | Work Teams in production of an Analysis Product in a real case scenario |
| | 10:20 | 11:05 | Work Teams in production of an Analysis Product in a real case scenario |
| | 11:15 | 12:00 | Work Teams in production of an Analysis Product in a real case scenario |
| | 12:00 | 12:30 | Coffee Break |
| | 12:30 | 13:15 | Presentations of an Analysis Product (Preparation) |
| | 13:25 | 14:10 | Presentations of an Analysis Product (Preparation) |
| | 14:20 | 15:00 | Presentations of an Analysis Product (Preparation) |
| 7 Apr | 08:30 | 09:15 | Presentations of an Analysis product (Teams) |
| | 09:25 | 10:10 | Presentations of an Analysis product (Teams) |
| | 10:20 | 11:05 | Course Recap – Training Evaluation Form |
| | 11:15 | 12:00 | Course Recap – Training Evaluation Form |
| | 12:00 | 14:00 | Graduation Ceremony |