

Curriculum

To be reviewed by <i>February 2021</i>	Activity number 7	Course on the Strategic Planning Process of CSDP Missions and Operations	ECTS 2
---	-----------------------------	---	------------------

<u>Target audience</u> <i>Participants would normally be mid- to senior-level civilian, police and military personnel engaged in strategic planning at relevant authorities of the MSs or likely to be part of the planning process in relevant EU crisis management structures or other EU structures and agencies.</i>	<u>Aim</u> The aim of the course is to provide participants with knowledge of the CSDP planning process at a political-strategic level in missions and operations and in the context of an EU integrated approach to conflict and crisis. The course focuses on the knowledge, tools and skills needed for strategic planning at the EU level.
---	---

Learning outcomes	Knowledge	<ul style="list-style-type: none"> explain effective delivery of crisis response and crisis management from planning to conduct as part of an integrated EU response in fragile and conflict-affected areas; identify effective planning of CSDP action as part of conflict prevention, EU Rule of Law/SSR, integrated approach, stabilisation and mediation; review EU crisis management procedures, planning terminology and methodology as part of an EU integrated approach; identify CSDP structures and planning processes within the Common Foreign and Security Policy (CFSP); identify the core areas for civilian CSDP, including the rule of law, police and civilian administration, as well as SSR, monitoring and advising, integrated border management, etc., and/or operations and training missions for military CSDP; explain the links between CSDP current conceptual development, lessons learned and guidelines (e.g. SSR strategic framework, civilian compact, rapid deployment etc.) to support planning processes for missions and operations and other stabilisation activities; explain the coordination/cooperation within the external-internal nexus (e.g. the field of Freedom, Justice and Security) and security-development nexus (incl. civil society and NGOs); explain the coordination/cooperation on CSDP with the host nation, international organisations (UN, NATO, AU, NGOs) and third states.
	Skills	<ul style="list-style-type: none"> draft a planning strategic document (e.g. Crisis Management Concept) for further planning of the CSDP missions and operations or other stabilisation actions; create relevant planning for a given context (case study) by using existing generic lists for capability development for CSDP; understand the planning logic, framework and steps for CSDP action, missions and operations (civilian and military) at EU level (strategic or operational);
	Competences	<ul style="list-style-type: none"> assess and manage the different needs and steps of the strategic planning process; compare and demonstrate lessons learnt and successes of the integrated approach in the field.

Evaluation and verification of learning outcomes

The course is evaluated according to the Kirkpatrick model: it uses *level 1 evaluation (based on a participant's satisfaction with the course)*. To complete the course, participants need to accomplish all learning objectives. The evaluation of these objectives is based on active contribution in the residential module - including the syndicate session/practical activities - and on completion of the eLearning phases. Course participants need to complete the autonomous knowledge units (AKUs) and pass the tests (*mandatory*), scoring at least 80% in the incorporated out-test/quiz. There will be active observation by the course director/lead instructor. Participants will be asked to complete a feedback questionnaire at the end of the course. **No formal verification of learning outcome is in place; proposed ECTS is based on participants' workload only.**

Course structure		
Main Topic	Recommended Working Hours (of which eLearning)	Contents
Development and structure of CSDP	6 (2)	<ul style="list-style-type: none"> EU strategies and structures; EU Integrated Approach.
The EU Global Strategy	3 (2)	<ul style="list-style-type: none"> overall framework of the EU Global Strategy for foreign and security policy and other EU instruments.
Crisis Management Procedures	6 (3)	<ul style="list-style-type: none"> CSDP planning and decision making process; CSDP mission planning and management documents.
European Capability Development	4 (2)	<ul style="list-style-type: none"> civilian and military capabilities; lessons learnt and current concepts.
Civilian-Military Planning Process	13 (6)	<ul style="list-style-type: none"> civilian planning process and/or military planning process integration of gender, human rights, children in armed conflicts, protection of civilians in the planning process; case studies - cases from the field, scenarios.
Financing CSDP missions and operations	2 (1)	<ul style="list-style-type: none"> financial mechanism and procedures for CSDP missions and operations.
CSDP Missions and Operations	2 (1)	<ul style="list-style-type: none"> current CSDP Missions and Operations. Overview on deployment in the field; case studies with various cooperation partners; scenarios
EU Regional and Thematic Focus	3	<ul style="list-style-type: none"> EU regional focus; thematic focus; EU integrated response in fragile & conflict-affected areas
Syndicate assignment	17	<ul style="list-style-type: none"> group work on CSDP Missions and Operations; i.e. draft elements of CMC.
TOTAL	54 (17)	

<p>Materials</p> <p>Handbook for missions and operations</p> <p><i>Essential eLearning:</i></p> <p>AKU 2 The EU Global Strategy</p> <p>AKU 4 CSDP crisis management structures and chain of command</p> <p>AKU 6 Decision Shaping/Making</p> <p>AKU11a Gender and UNSCR 1325</p> <p><i>Recommended study on voluntary basis:</i></p> <p>AKU Fragility</p> <p>AKU Conflict analysis</p> <p>Syndicate scenario; other documents</p> <p><i>Suggested reading material:</i></p> <p>- A Global Strategy for the EU's Foreign and Security Policy (July 2016)</p> <p>- Joint Communication: "A Strategic Approach to Resilience in the EU's External Action" (7 Jun2016)</p> <p>- Council Conclusions of 13 Nov 2017 on Security and Defence in the context of the EU Global Strategy (doc. 14190/17)</p> <p>- Council Conclusions on the Integrated Approach to External Conflicts and Crises (01.22.2018, doc. 5413/18)</p> <p>- Fact sheet Integrated Approach</p> <p>- (Reference prior to the EU Integrated</p>	<p>Additional information</p> <p>The course may comprise different options (the course programme can be adapted to current needs/topics of interest, i.e. additional topics could be added to the programme):</p> <p>A: Strategic planning for CSDP missions and operations (civ-mil approach)</p> <p>B: Strategic planning for various types of missions and operations, with a specific focus on a target group (i.e. focus on military/police tasks)</p> <p>All course participants have to prepare for the residential module by going through the eLearning preparatory phase, which is mandatory. The Chatham House Rule is enforced during the residential Module.</p>
---	---

<p>Approach: <i>Joint communication: The EU's comprehensive approach to external conflict and crises</i>, 11.12.2013)</p> <ul style="list-style-type: none"> - <i>Council Conclusions of 28 May 2018 on strengthening civilian CSDP</i> (doc. 9288/18) - <i>Council Conclusions on Women, Peace and Security (WPS) and annex EU Strategic Approach to WPS</i> (15086/18) - <i>Civilian Operations Commander Operational Guidelines for Mission Management and Staff on Gender Mainstreaming</i>. EEAS(2018)747 - <i>Joint Communication: Elements for a EU-wide strategic framework to support security sector reform</i> (5.7.2016) - <i>Suggestions for crisis management procedures for CSDP crisis management</i> (doc. 7660/2/13 REV 2) 	
---	--