

## Curriculum

To be reviewed by <b>Feb 2022</b>	Activity number <b>54-2</b>	<b>EU Logistics in Operations Course</b>	ECTS <b>2</b>
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<u>Target audience (TA)</u> <i>Civilian and military personnel (OF-1 through OF-5 and OR-7 through OR-9) from the EU Member States, EU Institutions and Agencies, CSDP missions and operations working in the field of multinational logistics.</i>	<u>Aim</u> This course aims to provide a comprehensive knowledge and understanding of logistic planning and execution in CSDP missions and operations. The training audience will be able to deal with EU logistics either a multinational or a national position, by increased logistics planning and execution skills on strategic and operational level considering logistics requirements and challenges, dependencies, enabling processes and supporting functions.
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<b>Learning outcomes</b>	Knowledge	<ul style="list-style-type: none"> <li>describe EU Crisis Management planning and execution processes.</li> <li>describe EU mechanism, procedures, roles and responsibilities of political-strategic-operational logistics planning and execution processes.</li> <li>discuss the EUMS support to non-combat evacuation operations.</li> <li>discuss EU RSOI concept in context with military mobility and strategic movement and transport.</li> <li>discuss EUBG organization, roles, responsibilities and challenges related to logistics support planning and execution.</li> <li>discuss the use and need of IT supporting tools and logistic reports and returns.</li> </ul>
	Skills	<ul style="list-style-type: none"> <li>assess the requirements to plan and execute logistics support.</li> <li>assess EU operational analysis, estimates, considerations, options, directives and logistics guidance's conducting logistics support planning and execution.</li> <li>consider EU financing mechanism and instruments, pre-mission solutions, and military requirements.</li> </ul>
	Competencies	<ul style="list-style-type: none"> <li>examine under limited guidance logistics contributions to the planning process on political-strategic-operational level for CSDP missions and operations.</li> <li>coordinate the use of multinational and mutual civilian-military logistics, and draft commander's/ superiors' logistics decisions or contributions to PFCA, MSO, IMD and CONOPS.</li> </ul>

### Evaluation and verification of learning outcomes

The course is evaluated according to the Kirkpatrick model: it makes use of *level 1 evaluation (based on participant's satisfaction with the course)*.

In order to complete the course, participants have to accomplish all learning objectives, which are evaluated based on the active contribution in the residential Module, including their syndicate session and practical activities as well as on their completion of the eLearning phases: course participants finalise the autonomous knowledge units (AKUs) and pass the tests (*mandatory*), scoring at least 80% in the incorporated out-test/quiz. Active observation by the course director/lead instructor and feedback questionnaire filled by course participants at the end of the course is used.

**However, no formal verification of learning outcome is foreseen; proposed ECTS is based on participants' workload only.**

Course structure		
Main Topic	Recommended Working Hours (of that eLearning)	Contents
Logistics in EU Crisis Management Planning	8 (6)	<ul style="list-style-type: none"> <li>• Crisis Management Planning roles, authorities and responsibilities.</li> <li>• Logistics support processes for CSDP missions and operations.</li> </ul>
Planning and Execution of logistics for CSDP missions and operations	8 (3)	<ul style="list-style-type: none"> <li>• EU logistics analysis, fact findings, requirements, considerations, estimates, force generation and shortcut solutions.</li> <li>• RSOI and reverse planning phases, roles and responsibilities, enablers and access to transport assets, military mobility aspects, hub-processes and services, movement and transport clearance and crossing procedures, safety regulations and transport of dangerous goods.</li> <li>• C2 relationships in theatre and logistic planning and reporting tools.</li> <li>• EU finance planning and execution, contractor support to operations, pre-missions solutions, and projects financed by other instruments.</li> <li>• HNS, and non-EU actor's logistics cooperation and support.</li> <li>• Military Engineering and Environmental Protection in support of logistic.</li> <li>• Medical support.</li> <li>• EUBG, logistics operational capabilities and Lessons Learnt.</li> <li>• Logistics battle rhythms and operational cycles.</li> </ul>
Scenario-based syndicate topic 1	5 (0)	<ul style="list-style-type: none"> <li>• EU Political Framework for Crisis Approach (PFCA) and logistics analysis and contributions.</li> </ul>
Scenario-based syndicate topic 2	8 (0)	<ul style="list-style-type: none"> <li>• EU Crisis Management Concepts (CMC) and logistics contributions to Military Strategic Options (MSO).</li> </ul>
Scenario-based syndicate topic 3	8 (0)	<ul style="list-style-type: none"> <li>• Initiating Military Directive (IMD) and logistics contributions to CONOPS.</li> </ul>
<b>TOTAL</b>	<b>37 (9)</b>	

Materials	Additional information
<p><i>Essential eLearning:</i>  AKU 2 EU Global Strategy.  AKU 4 CSDP Crisis Management Structures and the Chain of Command  AKU6 - CSDP Decision Shaping/Making</p> <p><i>Recommended study on voluntary basis:</i>  AKU 1 History and context of CSDP.  AKU 7 Impact of Lisbon Treaty on CSDP.  AKU 21 Intercultural competences.  AKU 27 The European Defence Agency.  ESDC Handbook on CSDP.  EU Missions and Operations.  EU Concept Logistic Support for EU-led Military Operations and Missions.  EU strategic and operational planning.</p> <p><i>Other publications:</i>  Logistics related issues, and supplemental material aimed to enhance knowledge on main topics and syndicate work.</p>	<p>The maximum number of participants per course will be 40 (minimum number is 12).</p> <p>The content of the course is LIMITE.</p> <p>The principles of gradual development of proficiency in learning will apply. Pre-requisite is the accomplishment of the EU Logistics Fundamentals Course.</p> <p>In order to facilitate discussions between course participants and EU personnel, as well as speaker of different IOs, the Chatham House Rule is applied during the course: <i>"participants to the EULFC are free to use the information received, but neither the identity nor the affiliation of the speaker(s), nor that of any other participant, may be revealed"</i>.</p>